**ORGANIZATIONAL LEadership (OLEAD)**

OLEAD 100: Introduction to Leadership
3 Credits
This course introduces key leadership concepts and practices based on current theory and research. It is designed to help students to discover the knowledge and skills that are characteristic of effective leaders.

Bachelor of Arts: Humanities
Bachelor of Arts: Social and Behavioral Sciences
General Education: Social and Behavioral Scien (GS)

OLEAD 210: Evidence-Based Leadership
3 Credits
In evidenced-based leadership, students will learn how to use strong information and facts to increase the likelihood of success of leadership in organizations. In particular, this course starts by examining different kinds of evidence and analyzing their quality and usefulness. From there students will learn how to use that evidence to improve their leadership. Also covered will be convincing others to use strong evidence as well as implementing strategies based on that evidence to improve organizational effectiveness and success.

General Education: Social and Behavioral Scien (GS)
GenEd Learning Objective: Crit and Analytical Think
GenEd Learning Objective: Key Literacies
OLEAD 409: Leadership Development: A Life-Long Learning Perspective
3 Credits
The course examines the continuing influence of social and environmental factors in shaping leadership and leadership development. OLEAD (LER) 409 Leadership Development: A Life-Long Learning Perspective (3)(BA) This course meets the Bachelor of Arts degree requirements. Current social conditions, such as financial crises, ineffective solutions to local, national, and international problems and corrupt leaders, call for more effective and ethical leadership on a broad scale. The positive and moral transformation of social institutions requires active participation and leadership of more authentic transformational leaders. This course will discuss authentic transformational leadership development from a life span developmental perspective. More specifically, it will focus on how an individual develops his/her leadership skills, potential, and capacity in his/her childhood, school, social organizations, colleges, and work organizations. The primary purpose of this course is to help students understand how family, educational, and other environmental factors have helped and/or will help them develop their transformational leadership potential and leadership effectiveness, in addition to gaining a better understanding of their strengths and weaknesses in respect to personality, individual difference, motivation, values, emotions, self-awareness, and identity. The fundamental objectives of this course are to help students 1) increase self-awareness; 2) to help students to know more about their sense of self, including self-identity, self-awareness, self-efficacy, and other types of self-concepts; 3) to understand the effect of life span influences in an individual's leadership development.

Prerequisite: 6th semester standing
Cross-Listed
Bachelor of Arts: Social and Behavioral Sciences
OLEAD 410: Leadership in a Global Context
3 Credits
This course explores the science and practice of leadership around the globe through pertinent scholarly literature and related instructional resources. OLEAD 410 Leadership in a Global Context (3) (IL)(BA)

This course will explore the science and practice of leadership across the globe. In particular, cross-cultural differences in leadership styles and methods from around the planet will be examined. Emphasis will be made on gaining knowledge of various cultural perspectives from around the world. That knowledge will then be used to examine successful leadership interactions between diverse cultures. Upon completion of Leadership in a Global Context, students will be able to understand differences within and between cultures, understand how diversity can impact an organization; recognize there are various sources of information to learn about culture; utilize various sources of information to gain knowledge of culture; develop the ability to recognize cultural differences in leadership situations, and think about developing leadership in global situations based on culture.

Prerequisite: OLEAD100
Bachelor of Arts: Other Cultures
International Cultures (IL)
OLEAD 411: Women and Leadership
3 Credits/Maximum of 3
Overviews scholarship relating to women in positions of leadership in groups and organizations, as well as obstacles to their success

**Prerequisite:** OLEAD 100
OLEAD 464: Communication Skills for Leaders in Groups and Organizations
3 Credits
Theory-and research-based communication skills for leaders dealing with work-related problems in contemporary groups and organizations. LER 464 Communication Skills for Leaders in Groups and Organizations (3)(BA) This course meets the Bachelor of Arts degree requirements.

LER 464 Communication Skills for Leaders in Groups and Organizations is a survey of theory, research, and practice related to the communication processes by which individuals in groups and organizations exercise influence, whether or not they occupy positions of acknowledged leadership, and may be taken as part of an Labor and Industrial Relations major or minor, or as an elective by students in other disciplines. The course is offered once each academic year and has an enrollment limit of 40 students per offering. The course requires no special facilities. It extends to other courses in the major primarily in the areas of Industrial Relations and Human Resources. It is also complementary to courses focusing on groups and organizations in Sociology, Psychology, Management, and Engineering. During the course, students are exposed to a variety of theoretical perspectives on the study of leadership, learn about research illuminating its functions, and become acquainted
with communication practices derived from and/or suggested by such
theories and research that contribute to the exercise of influence and,
thereby, effective group and organizational performance. These terminal
outcomes define the objectives of the course. Focus will be on leadership
as both role-related behavior and goal-directed behavior, regardless of
roles that members of groups and organizations occupy.

Cross-listed with: LER 464
Bachelor of Arts: Social and Behavioral Sciences

OLEAD 465: Collective Decision Making

3 Credits

Application of theories of decision making to work-related issues in
groups and organizations requiring collective resolution and action.
LER 465 Collective Decision Making (3)(BA) This course meets the
Bachelor of Arts degree requirements. This course presents a broad
overview of theories, research, and practices in decision making as
related to work-related choice making in groups and organizations and is
open to students majoring or minoring in Labor and Industrial Relations,
as well as to students who may wish to use the course as an elective. The
course is offered once each academic year and has an enrollment limit of
40 students per offering. It requires no special facilities. L I R 465 extends
to other courses in the major, primarily in the areas of Industrial Relations
and Human Resources. It is also complementary to courses dealing with
decision making in groups and organizations in sociology, psychology,
and management. Of particular interest are decision making practices,
as well as theories that account for them, in single-motive situations
(in which participants in the process are pursuing a common goal) and
mixed-motive situations (in which two or more of the participants are
competitively related, but must cooperate to achieve their objectives).
Hence, the course deals both with (1) conventional decision making,
as in the case of boards, task forces, problem-solving groups, and
quality circles or teams, appropriate to single-motive situations and (2)
processes, such as bargaining, negotiation, and dispute management/
resolution, appropriate to mixed-motive situations. The course also deals
with the influence of organizational culture on decision-making in both
types of situations. Upon completing L I R 465, students will have been
exposed to a broad array of theoretical perspectives on decision making
in groups and organizations, will be familiar with research testing these
theories, and be aware of decision making practices suggested by theory
and research that are useful in situations requiring collective choice and
action. These terminal outcomes of the course reflect the objectives.

Cross-listed with: LER 465
Bachelor of Arts: Social and Behavioral Sciences

OLEAD 495: OLEAD Internship

1-12 Credits/Maximum of 12

Supervised practicum in organizational leadership.

OLEAD 496: Independent Study

1-18 Credits

Creative projects, including research and design, which are supervised on
an individual basis and which fall outside the scope of formal courses.

Prerequisite: OLEAD100